



RICK SNYDER  
GOVERNOR

STATE OF MICHIGAN  
DEPARTMENT OF TRANSPORTATION  
LANSING

KIRK T. STEUDLE  
DIRECTOR

May 27, 2015

RE: Upper Peninsula Air Shuttle

Please accept my sincere thanks to you for participating in our twice weekly Upper Peninsula aircraft shuttle service. Since 2013, the Office of Aeronautics completed 195 round trips with 1,202 passengers. It has been our belief that given enough opportunity we would reach a goal in ridership that would keep pace with the cost of providing the service. However, we have not reached that goal and our budget can no longer absorb the costs to support this activity without a significant price increase. This would be a viable option for us but believe that would not meet your needs and probably serve to decrease utilization of the service.

Effective June 1, 2015, we will suspend operation of the shuttle service. We hope this does not cause any major inconvenience. For those who have planned ahead and held seats, we will accommodate your request at the quoted rate. We appreciate the loyal patronage many of you have given and regret we are not able to support continuing the shuttle service. As always, our on-demand service will still be available as a flexible travel choice that will safely and efficiently meet your business travel needs.

Sincerely,

A handwritten signature in black ink, appearing to read "Michael G. Trout", with a large, sweeping flourish extending to the right.

Michael G. Trout  
Executive Administrator  
Office of Aeronautics